



# Memorandum

## MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT

DATE: September 10, 2009  
 TO: Board of Directors  
 FROM: Leo Laska, Finance Committee Chair  
 SUBJECT: Summary of Finance Committee Meeting of September 9, 2009

The Finance Committee met on September 9<sup>th</sup> at 9 a.m., at the Pebble Beach Community Services District Administrative Offices. Committee members Pendergrass, Bales and Downey attended the meeting. The purpose of the meeting was to receive staff reports on the operations and finances of the District. Discussion is summarized below and followed the attached agenda.

### Review of Operations and Finances for FY 2009-2010

Staff reported on the continued decline in tonnages into the site, such that it is doubtful that the 205,000 tons of refuse anticipated in this year's budget will be realized. There was discussion on other opportunities to increase revenues and further measures to reduce expenses.

Attached is a chart showing the levels of unrestricted cash reserves based on lower refuse tonnages and the impact of a potential rate increase should cost reductions and alternative funding mechanisms not be obtainable in the near term. The good news is that efforts to reduce costs and spending for the past two years have the starting cash level higher than previously projected.

### Update on Alternate Funding Opportunities

Staff presented information outlining alternative funding mechanisms, other than the basic landfill tipping fee, for funding solid waste operations. The information was gathered from other solid waste management organizations from around the State. Following discussion on the pros and cons of the various funding mechanisms, staff was directed to prepare a plan presenting various alternatives to increase revenues and to further reduce operating expenses, including timelines in realizing such alternatives. The plan will be presented at the next meeting of the Finance Committee, scheduled for 9 a.m. on October 26<sup>th</sup>.

Leo Laska

Attachments

BOARD OF DIRECTORS

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VICE CHAIR

GARY BALES  
DAVID PENDERGRASS  
JOSEPH P. RUSSELL  
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IAN OGLESBY  
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WILLIAM MERRY, P.E., BCEE  
GENERAL MANAGER/  
DISTRICT ENGINEER

TIMOTHY S. FLANAGAN  
ASST. GENERAL MANAGER

RICHARD SHEDDEN, P.E.  
SENIOR ENGINEER

RICHARD NORTON  
ADMIN. SERVICES MGR.

ROBERT WELLINGTON  
COUNSEL

# MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT

*Home of the Last Chance Mercantile*

## MEETING OF THE MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT FINANCE COMMITTEE

Wednesday  
September 9, 2009  
9:00 a.m.

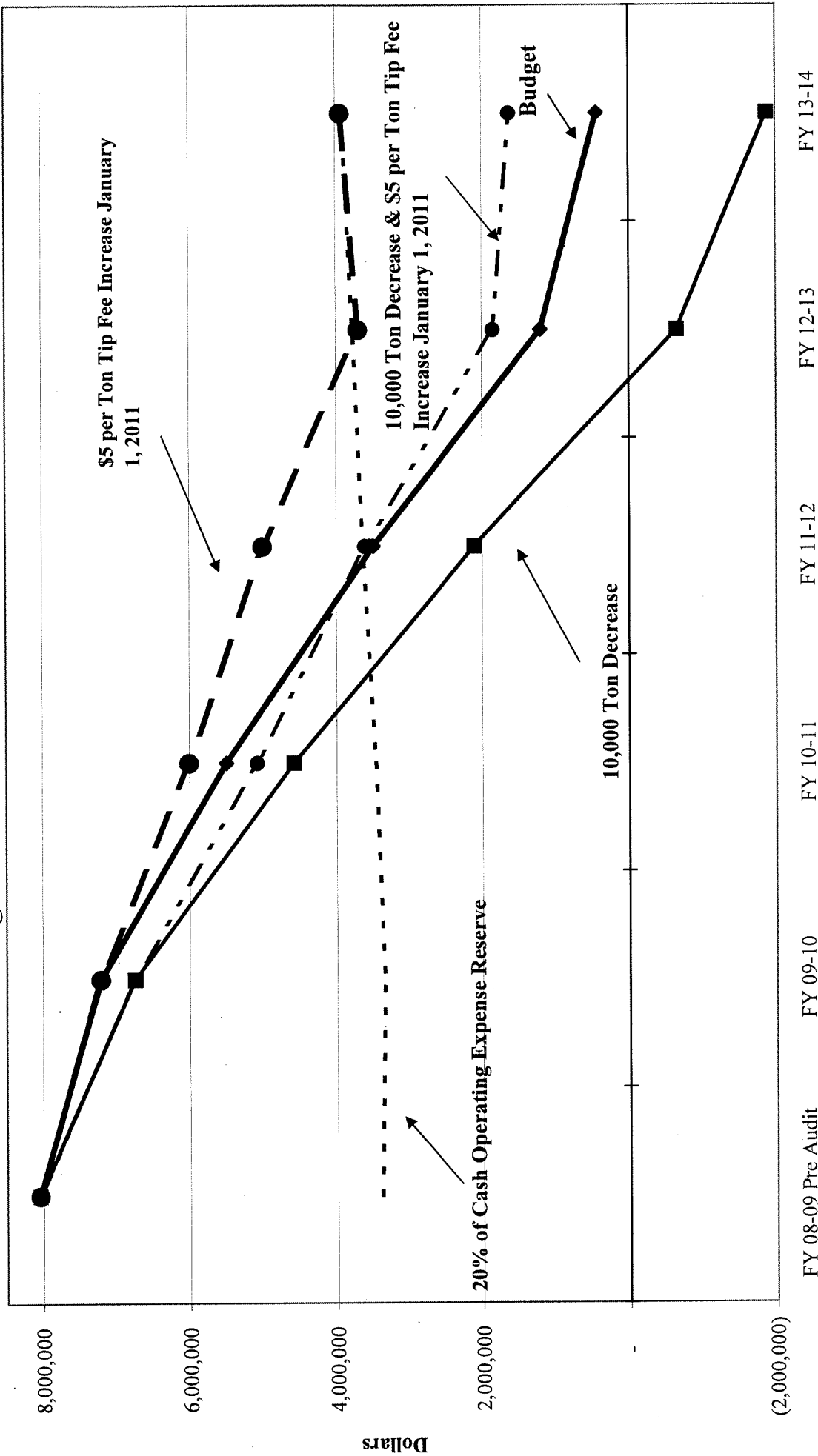
Pebble Beach Community Services District  
Administrative Offices  
3101 Forest Lake Road  
Pebble Beach, CA.

**Attending:** Board Chair Laska; Directors Bales, Pendergrass, and Downey  
William Merry, General Manager  
Tim Flanagan, Assistant General Manager  
Chuck Rees, Finance Manager  
Rich Norton, Administrative Services Manager  
Rob Wellington, Counsel

### AGENDA

1. Review of FY 2008/09 Financial Statements.
2. Review of Operations and Finances for FY 2009/10.
  - a. Expense Budget
  - b. Tonnages & Revenues
  - c. Cash Flows
3. Update on Alternate Funding Sources.
4. Federal Stimulus Funding Opportunities.
5. District Adoption of Ordinances – Waste Flow Control.
6. General Manager Comments.
7. Next Meeting: October 26, 2009 (9 a.m., PBCSD).

**MRWMD  
Budgeted Unrestricted Cash Reserves**



Budget  
 \$5 Tip Fee Increase (2011) & Reduced Tons  
 \$5 Tip Fee Increase  
 10,000 Ton Decrease  
 20% of Operating Expense Reserve