

BOARD OF DIRECTORS

LEO LASKA
CHAIRSUE McCLOUD
VICE CHAIRGARY BALES
DAVID PENDERGRASS
KEN GRAY
JOSEPH P. RUSSELL
DON JORDAN
LIBBY DOWNEY
ILA METTEE-McCUTCHON

MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT

Home of the Last Chance Mercantile

June 20, 2008

WILLIAM MERRY, P.E., BCEE
GENERAL MANAGER/
DISTRICT ENGINEERTIMOTHY S. FLANAGAN
ASST. GENERAL MANAGERRICHARD SHEDDEN, P.E.
SENIOR ENGINEERRICHARD NORTON
ADMIN. SERVICES MGR.ROBERT WELLINGTON
COUNSEL

Name
Title
Jurisdiction
Address
City, State Zip

Re: Formation of MRWMD Advisory Task Force

Dear:

At their Strategic Planning Session in April, 2007, the Board of Directors and management staff of the Monterey Regional Waste Management District (District) discussed a variety of issues that face the District during the coming years. The most important are matters of service levels, sources of revenue, and concerns over sustainability, greenhouse gas emissions and compliance with unfunded state mandates. In that regard, the Board is requesting a representative from your agency to participate on an Advisory Task Force (ATF) over the next six months to provide input to the Board by December 2008.

Specifically, the ATF would assist the District in review of the current levels of service provided by the District, with special emphasis on recycling and other diversion activities. Are we doing enough, too much, or should we provide additional services for our member agencies and citizens of the District? Perhaps we should reduce services to save additional funds? If we are going to continue to operate at current or increased levels, how will these activities be funded?

Waste tonnages to the District are down 17% in the last two years, which has resulted in corresponding decreases in revenues. Additional revenue sources have been secured, expenses have been reduced, capital spending delayed, and there is a freeze on hiring. Additional rate increases may be needed in the near future if further cost saving measures cannot be implemented or additional new sources of revenue secured.

The District's Monterey Peninsula Landfill currently has a life of more than 100 years. The Board will be considering measures affecting future waste management and recycling and disposal programs of the District, including community service levels and costs. The Board is hoping to receive input from the ATF on these very important and potentially controversial issues. In 2004, a similarly formed ATF provided valuable input leading to new District Guiding Principles, which are attached for your information. The agendas for the meetings will include the following topics:

- Purpose of the ATF
- Overview of District programs
- Status Report on District financial condition
- Discuss possible further expense reductions and additional revenue increases
- Overview of the future direction of waste management in California
- Review existing and potentially new District partnerships and regional efforts
- Discuss alternatives for future waste management programs in the District and the region

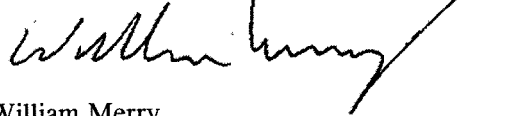


Name
June 20, 2008
Page 2

If you or a member of your staff is willing to serve on this new ATF, please let me, or my assistant Becky Aguilar, know as soon as possible. The first two meetings will be scheduled for September and October 2008. I can be reached by phone at 384-5313 or email at wmerry@mrwmd.org. If I am not available, please speak to Tim Flanagan, Assistant General Manager (tflanagan@mrwmd.org).

Thank you for your consideration.

Very truly yours,

A handwritten signature in black ink, appearing to read "William Merry", with a long, sweeping diagonal stroke extending upwards and to the right.

William Merry
General Manager

Attachment

cc:

Rich Guillen
City Administrator
City of Carmel-by-the-Sea
P.O. Box CC
Carmel-by-the-Sea, CA 93921

Ron Langford
City Manager
City of Del Rey Oaks
650 Canyon Del Rey Road
Del Rey Oaks, CA 93940

Anthony Altfeld
City Manager
City of Marina
211 Hillcrest Avenue
Marina, CA 93933

Fred Meurer
City Manager
City of Monterey
Monterey City Hall
Monterey, CA 93940

Jim Colangelo
City Manager
City of Pacific Grove
300 Forest Avenue
Pacific Grove, CA 93950

Steve Matarazzo
City Administrator
City of Sand City
One Sylvan Park
Sand City, CA 93955

Ray Corpuz
City Manager
City of Seaside
440 Harcourt Avenue
Seaside, CA 93955

Mike Niccum
General Manager
Pebble Beach Community Services District
3101 Forest Lake Road
Pebble Beach, CA 93953

Low Bauman
County Administrative Officer
County Administrative Officer's Office
268 W Alisal Street, 3rd Floor
Salinas, CA 93901

Allen Stroh
Director of Environmental Health
Monterey Co. Environ. Health Division
1270 Natividad Road
Salinas, CA 93906

Heidi Burch
Public Works Superintendent
City of Carmel-by-the-Sea
P.O. Box CC
Carmel-by-the-Sea, CA 93921

Christi di Iorio
Community Development Director
City of Marina
211 Hillcrest Avenue
Marina, CA 93933

Bill Reichmuth
Public Works Director
City of Monterey
Monterey City Hall
Monterey, CA 93940

Hans Uslar
City of Monterey
Monterey City Hall
Monterey, CA 93940

Celia Perez-Martinez
Public Works Superintendent
City of Pacific Grove
300 Forest Avenue
Pacific Grove, CA 93950

Richard Simonitch
Public Works Director
City of Sand City
One Sylvan Park
Sand City, CA 93955

Diana Ingersoll
Deputy City Manager
City of Seaside
440 Harcourt Avenue
Seaside, CA 93955

John Ramirez
Assistant Director of Environmental Health
Monterey Co. Environ. Health Division
1270 Natividad Road, Rm B 301
Salinas, CA 93906

Matt Fore
Environmental Health Specialist
Monterey Co. Environ. Health Division
1270 Natividad Road, Rm 102
Salinas, CA 93906

Len Foster
Director
Monterey County Health Department
1270 Natividad Road
Salinas, CA 93906

Greenway Paul
Public Works Director
Monterey Co. Depart. of Public Works
168 W. Alisal St., 2nd Floor
Salinas, CA 93901

Suha Kilic
Assist. General Manager/Finance Manager
Pebble Beach Community Services District
3101 Forest Lake Road
Pebble Beach, CA 93953